

Liberty Utilities (Granite State Electric) Corp. d/b/a Liberty

DE 19-064
Distribution Service Rate Case
Step Adjustment

Staff Data Requests - Set 10

Date Request Received: 5/21/21
Request No. Staff 10-2

Date of Response: 6/7/21
Respondent: Anthony Strabone
Heather Tebbetts

REQUEST:

Re: Testimony of Strabone/Tebbetts at Bates 11, Attachment 3 Project #8830-1946 REP Carryover; and testimony of Green/Rivera/Strabone and Attachment A filed in Docket DE 21-049. Please provide the following information for this project:

- a. The testimony of Green/Rivera/Strabone in Docket DE 21-049 at Bates 11 and Attachment A at Bates 21, 28 and 29; along with Appendix A of the Settlement Agreement, all reference an REP carryover amount of \$100,000 to be recovered in the step adjustment. Please explain how and why this is different from the amount of \$743,565 that is being requested.
- b. Staff was unable to trace and verify the requested amount of \$743,565 from the project documentation provided, i.e. the amount does not appear in the documents. Please quantify and itemize in chronological order the costs constituting the amount of the carryover.
- c. If the REP carryover of \$743,565 was known and measurable at year-end 2019, explain why the Project Close Out Report for 2019, dated 3/10/20 at Bates 66 shows that the project was under-budget by \$153,399.
- d. The Project Close Out Report for 2020 states at Bates 55: "Continue to work with project team to ensure charges associated with projects that occur near year end are completed in a timely manner." Please confirm that all project elements related to the charges referenced were used and useful in 2019. If not, explain why and provide an itemized description of those parts of the project and the costs.
- e. The Project Close Out Report for 2020 at Bates 56 shows that the project was over-budget by \$483,426. Is this amount included as part of the carryover amount of \$743,565? Please provide the Change Order for \$800,000 referenced on this page.

RESPONSE:

- a. In Docket No. DE 20-036, the Company provided in its testimony that it would look to recover the costs associated with this job in its 2021 reconciliation filing. Given that the

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2020 enhanced bare conductor job was canceled due to the carryover of this job, the Company included these costs here rather than in Docket No. DE 21-049. The reference to \$100,000 in the DE 21-049 filing is not referencing this 2019 job, it is referencing the 2020 projects only.

- b. Please see Attachment Staff 10-2.b.xlsx for the charges associated with this job.
- c. The project close out form is for the spending for year-end 2019 and these costs came in during 2020 thus they would not be included in the 2019 close out form, but were included in the 2020 close out form.
- d. Confirmed.
- e. Please see Attachment Staff 10-2.e for the change order of \$800,000. The amount of \$743,565 was included in the project close out form provided on Bates 56.

Column Labels							
		1	2	4	5	6	Grand Total
Sum of Transaction Amount	\$	8,582.08	\$ (18,106.26)	\$ 434,475.94	\$ 34,328.32	\$ 284,284.82	\$ 743,564.90

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Change Order Form

Docket No. DE 19-064
Attachment Staff 10-2.e
Page 1 of 2
2020

Project Overview																																												
Reason for Change: Budget Increase to fund project to accommodate work associated with Bare Conductor Replacement Program																																												
Project ID:	8830-2046	Project Name:	Bare Conductor Replacement Program																																									
Change Order Name:	Budget Increase	Date Prepared:	07/27/2020																																									
Change Order #:	8830-2046-01	Financial Work Order (FWO):ⁱ	Various																																									
Project Sponsor:	Charles Rodrigues	Revised Start Date:																																										
Project Lead:	Anthony Strabone	Revised End Date:ⁱⁱ	12/31/2020																																									
Prepared By:	Anthony Strabone	Change Typeⁱⁱⁱ	x In Scope <input type="checkbox"/> Out of Scope																																									
Project Contingency Available?	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	If No is Selected, Please specify source of funds^{iv}	2020 Capital Budget Project 8830-2051																																									
Financial Assessment/Cost Estimates																																												
(Double click embedded excel file to update; include contingency allowance in excel file)																																												
<table border="1"> <thead> <tr> <th>Category</th> <th>Original Project Value</th> <th>Previous Approved Charges</th> <th>Current Change Order Amount</th> <th>Total</th> </tr> </thead> <tbody> <tr> <td>Internal Labor</td> <td></td> <td></td> <td></td> <td></td> </tr> <tr> <td>Materials</td> <td></td> <td></td> <td></td> <td></td> </tr> <tr> <td>Equipment</td> <td></td> <td></td> <td></td> <td></td> </tr> <tr> <td>Contractor/Subcontractor</td> <td></td> <td></td> <td></td> <td></td> </tr> <tr> <td>Burdens/Overheads</td> <td></td> <td></td> <td></td> <td></td> </tr> <tr> <td>AFUDC</td> <td></td> <td></td> <td></td> <td></td> </tr> <tr> <td>Total Project Cost</td> <td>\$1,700,000</td> <td></td> <td>\$800,000</td> <td>\$2,500,000</td> </tr> </tbody> </table>					Category	Original Project Value	Previous Approved Charges	Current Change Order Amount	Total	Internal Labor					Materials					Equipment					Contractor/Subcontractor					Burdens/Overheads					AFUDC					Total Project Cost	\$1,700,000		\$800,000	\$2,500,000
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<p>Updated Unlevered Internal Rate of Return:</p> <p>Basis of Current Change Order Amount: <i>Provide brief explanation on basis of the requested amount (i.e. revised contract amount, estimate based on revised engineering design, etc)</i></p> <p>Over expenditure is being driven by two factors. First is the carry over costs and associated burdens from 2019. The second driver is higher than estimated construction costs based on bids received from contractors. Additional funding for this project is from project 8830-2051 (\$800,000). The funding for this project has been increased to accommodate these carry over costs and the anticipated work associated work for 2020.</p>																																												
Schedule Impacts																																												
(As a result of the Change Order, where applicable, List the Impacts to schedule)																																												
Baseline Schedule (BL)	New Forecast (NF)		Variance (BL – NF)																																									
N/A	N/A		N/A																																									



Change Order Form

Docket No. DE 19-064
Attachment Staff 10-2.e
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2020

Approvals and Signatures^v

Approved By:				
Role	Approval Authority Limit	Name	Signature	Date
Manager / Staff (requisitioner/buyer):	Up to \$25,000	Anthony Strabone Manager, Electric Engineering	<i>Anthony Strabone</i>	07/27/2020
Senior Manager: :	Up to \$50,000			
Senior Director/Director:	Up to \$250,000	Charles Rodrigues Director, Engineering	Charles Rodrigues <small>Digitally signed by Charles Rodrigues Date: 2020.07.30 17:28:37 -04'00'</small>	
State President / Senior VP / VP:	Up to \$500,000	Richard MacDonald, VP Operations	Richard MacDonald <small>Digitally signed by Richard MacDonald Date: 2020.07.31 09:17:24 -04'00'</small>	
Regional President:	Up to \$3,000,000	Susan Fleck President, NH	James Sweeney, East Region President <i>[Signature]</i>	
Corporate - Sr VP Operations:	Up to \$5,000,000			
Corporate - Exec Team Member (CEO, CFO, COO, Vice Chair):	Over \$5,000,000			

ⁱ The Financial Work Order Section captures the work order this change falls under when the job was initially set-up

ⁱⁱ The Revised project end date is dependent on changes in scope that may deviate the schedule from the original plan

ⁱⁱⁱ The Change type for In scope or Out of scope changes fall within the following scenario:

- In Scope changes are deviations of scope from the original plan and approved budget that align to the original scope of the project but have revised pricing as a result of changes in pricing of labour, materials, and equipment
- Out of Scope changes are scope changes that were not originally planned for in the project baselines and approved budget. Examples of this type of change are related to changes in technology, missed deliverables, a change in the project design altering the scope of the project, etc.

^{iv} In cases where the project no longer has contingency to cover project change orders, please specify any other sources of funds that would address the project variance (i.e. not executing another project, delaying scope of another project, etc)

^v Approvals for work orders and purchase orders are subject to the limits set forth in the Approval Limits of Authority Policy owned and amended from time to time by the corporate procurement group.